

**STATE BORDER GUARD SERVICE OF UKRAINE**  
**Bohdan Khmelnytskyi National Academy of**  
**the State Border Guard Service of Ukraine**

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**APPROVED**

**Rector of the National Academy of the State  
Border Guard Service of Ukraine  
Major General**

**O. Shynkaruk**

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**EDUCATIONAL PROGRAM**

**“NATIONAL SECURITY  
(BORDER ACTIVITY SPHERE)”  
the second (master's) level of higher education**

<b>Specialty</b>	256 “National security (border activity sphere)”
<b>Branch of knowledge</b>	25 “Military Science, National Security, State Border Security”
<b>Qualification</b>	Master of “National security (border activity sphere)”
<b>Professional qualification</b>	Officer of operational and tactical level

**PASSED BY**

**the Academic Council of the Academy**

(Protocol No \_\_\_ of “21” \_\_\_\_\_ 2017 )

**Khmelnytskyi 2018**

## PREFACE

### **Developed by the working group consisting of:**

1. *Kuprienko Dmytro Anatoliiovych* – Doctor of Military Sciences, Associate Professor, Deputy Head (Deputy Dean) on educational and methodical activity of the Faculty of Executive Staff Training of the Bohdan Khmelnytskyi National Academy of the State Border Guard Service of Ukraine (head of the project team – guarantor of the educational program).
2. *Kyrylenko Volodymyr Anatoliiovych* – Doctor of Military Sciences, Professor, Honoured master of sciences and engineering, Deputy Rector (pro-rector) on scientific activity of the Bohdan Khmelnytskyi National Academy of the State Border Guard Service of Ukraine (member of the project team);
3. *Oleksiienko Borys Mykolaiovych* – Doctor of Military Sciences, Professor, Academician of Ukrainian ecological Academy, Academy of pedagogical sciences, International Staff Academy, Honorary Figure of Education of Ukraine, leading research associate of section of training of scientific-pedagogical staff of the higher category of the Scientific-research Department of the Bohdan Khmelnytskyi National Academy of the State Border Guard Service of Ukraine (member of the project team).

### Reviews of external stakeholders are provided by:

1. *Servatiuk Vasyl Mykolaiovych* – the first Deputy Head of the State Border Guard Service of Ukraine, Doctor of Military Sciences, Professor;
2. *Punda Yurii Vasyliiovych* – Head of the Department of National Security and Defence Strategy of the Institute of state military management of the Ivan Cherniakhovskiy National University of Defence, Doctor of Military Sciences, Professor;
3. *Shemaiev Volodymyr Mykolaiovych* – leading research associate of military and military economic policy Department of the National Institute of strategic researches, Doctor of Military Sciences, Professor.

## 2. Profile of the educational program

Components	Description of the educational program
<b>General information</b>	
<b>Full name of higher educational institution and structural unit</b>	The Bohdan Khmelnytskyi National Academy of the State Border Guard Service of Ukraine Department of the national security in the sphere of border activity
<b>Degree of higher education and the name of the qualification in the language of original</b>	Master of National security (border activity sphere)
<b>Official name of the program</b>	National security (border activity sphere)
<b>Type of diploma and program volume</b>	Master's degree diploma, single, 90 ECTS credits, 1 year 5 months of study
<b>Accreditation available</b>	It is licensed at first
<b>Cycle/Level</b>	National Qualifications Framework of Ukraine – level 8, FQ-EHEA – level 2, EQF-LLL – level 7
<b>Preconditions</b>	Availability of Master's degree and operative-tactical level of military education. Conditions of entrance are determined by “Admission Regulations to Bohdan Khmelnytskyi National Academy of the State Border Guard Service of Ukraine”, ratified by Academic council of the National academy
<b>Language (-s) of teaching</b>	Ukrainian
<b>Validity of the educational program</b>	Before updating or introduction of the new educational program with the changes of regulatory and legal framework or on results of accreditation (no more than the period of accreditation)
<b>Internet address of permanent location for the description of the educational program</b>	<a href="http://www.nadpsu.edu.ua">http://www.nadpsu.edu.ua</a>
<b>2 – The purpose of the educational program</b>	
To provide training of highly skilled masters of operational-strategic level of military education, able to carry out the management of activity of the central body of executive authority that will realize a public policy in the field of the State border protection, its structural units, and also territorial organs on providing of	

inviolability of the State border and protection of sovereign rights of Ukraine in its exclusive (marine) economic zone.

**3 – Characteristics of the educational program**

<b>Subject area (branch of knowledge, specialty, specialization)</b>	Branch of knowledge – 25 Military Sciences, National Security, State Border Security Specialty – 256 “National Security (border activity sphere)”
<b>Orientation of the educational program</b>	The educational program has an applied orientation with a professional emphasis on the development of competencies necessary for solving the actual problems of ensuring the state border security at the operational and tactical level
<b>The main focus of the educational program and specialization</b>	Special education in the field of knowledge 25 “Military Sciences, National Security, State Border Security” in the specialty of 256 “Military Administration (by branches of armed forces)”. Keywords: security (national, international, state, border, military, state border, informative), border activity, state border and sovereign rights of Ukraine protection in its exclusive marine (marine) economic zone, management (strategic, of risks, changes), operative-strategic level.
<b>Particularities of the program</b>	Requires the special practice (internship) in a central organ or in territorial organs of executive authority that realize a public policy in the field of the state border protection (regional directorates or Administration of the State Border Guard Service of Ukraine).

**4 – Employability of graduates and adaptivity for further education**

<b>Employability of graduates</b>	Graduates can be employed on such positions according to Decree of the President of Ukraine No 277 (with amendments from November 11, 2017) on March 21, 2002 and order of the Administration of the State Border Guard Service of Ukraine No. 770 of September 28, 2012 (filed in the Justice Ministry of Ukraine No № 1757/22069), with amendments according to order of the Administration of the State Border Guard Service of Ukraine No 1115 of December 21, 2012 (filed in the Justice Ministry of Ukraine No 102/22634 of January 11, 2013): <ol style="list-style-type: none"> <li>1. Head of the State Border Guard Service of Ukraine.</li> <li>2. Deputy Head (the first Deputy) of the State Border Guard Service of Ukraine (of the all entitlements).</li> <li>3. Director (head) of the Department (of the all entitlements).</li> <li>4. Deputy Director (head) (the first Deputy) of the Department (of the all entitlements).</li> </ol>
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	<ol style="list-style-type: none"> <li>5. Head of management (of the all entitlements).</li> <li>6. Deputy Head of Management (of the all entitlements).</li> <li>7. Head of the Regional Directorate.</li> <li>8. Deputy Head (the first Deputy) of Management (of the all entitlements).</li> <li>9. Rector of the Bohdan Khmelnytskyi National Academy of the State Border Guard Service of Ukraine</li> <li>10. Deputy Rector (the first Deputy) of the Bohdan Khmelnytskyi National Academy of the State Border Guard Service of Ukraine (of the all entitlements).</li> <li>11. Head of major general Ihor Momot Main Centre of the State Border Guard Service of Ukraine personnel training.</li> <li>12. Deputy Head (the first Deputy) of major general Ihor Momot Main Centre of the State Border Guard Service of Ukraine personnel training (of the all entitlements).</li> <li>13. Positions of academic and teaching and leading staff of the Faculty of Executive Staff Training of the Bohdan Khmelnytskyi National Academy of the State Border Guard Service of Ukraine.</li> </ol>
<b>Further training</b>	The third level of higher education on specialty 256 “National security (border activity sphere)” or on related specialties on branch of knowledge 25 “Military Sciences, National Security, State Border Security” “Doctor of Philosophy”
<b>5 – Teaching and assessment</b>	
<b>Teaching and training</b>	Centralized, Problem-based subject to subject education, self-teaching, education based on researches, practical training, consultations.
<b>Assessment</b>	<p>Forms of control: oral and written questioning, tests (including computer testing), results presentation of practical in-service training (practice), reports for individual tasks, modular tests, credits, differentiated credits, examinations, certification (qualification work defence).</p> <p>Assessment of educational achievements is carried out as:</p> <ul style="list-style-type: none"> <li>- current control – according to the four-point scale (“excellent”, “good”, “satisfactory”, “unsatisfactory”), verbal scale (“credited”, “not credited”);</li> <li>- the final control – according to the four-point scale (“excellent”, “good”, “satisfactory”, “unsatisfactory”), ECTS scale (“A”, “B”, “C”, “D”, “E”, “FX”, “F”); 100-point scale; verbal scale (“credited”, “not credited”).</li> </ul>
<b>Program competencies</b>	
<b>Integral competence</b>	Ability to solve complex problems and problems in the field of national security providing inviolability of the State

	border and protection of sovereign rights of Ukraine in its exclusive (marine) economic zone in the conditions of the differentiated safety environment.
<b>General competencies (GC)</b>	<p>GC 1. Ability to think abstractedly, analyse and synthesize.</p> <p>GC 2. Knowledge and understanding of topical area and understanding of professional activity.</p> <p>GC 3. Ability of to communicate in a foreign language.</p> <p>GC 4. Skills of information and of communication technologies use.</p> <p>GC 5. Ability to study and master modern knowledge.</p> <p>GC 6. Ability for a search, information processing and analysis from different sources.</p> <p>GC 7. Ability to render well-grounded decisions.</p> <p>GC 8. Ability of to communicate with representatives of other professional groups of different levels (experts from other fields of knowledge)</p> <p>GC 9. Estimation and respect of diversity and multiculturalism.</p> <p>GC 10. Ability to work in an international context.</p> <p>GC 11. Ability of to plan and manage time.</p> <p>GC 12. Ability to estimate and provide quality of executed activity.</p>
<b>Professional (special) competencies</b>	<p>PC 1. Ability to generalize administration of legislation on questions, which belong to the competence of SBGS and other components of the security and defence of Ukraine sector, proposal development aimed to its improvement.</p> <p>PC 2. Ability to develop and realize general principles of legal documentation and providing of inviolability of the State border and guard of sovereign rights of Ukraine in its exclusive (marine) economic zone.</p> <p>PC 3. Ability for the strategic planning of SBGS development and introduction of innovations.</p> <p>PC 4. Ability for the management activity of central body of executive authority that realize a public policy in the field of the State border protection, its structural units, and also territorial organs in everyday conditions, in the conditions of intensifying of military-political situation and informational-psychological confrontation, in a special period, during localization and neutralization of crisis situations, during participation within the limits of the competence in the measures aimed at the fight against the organized crime, terrorism, on stopping of activity of the illegal militarized or armed forming (groups), on</p>

	<p>counteraction of illegal migration.</p> <p>PC 5. Ability for organization of combat employment of forces and facilities of SBGS with the aim of participating in providing of military safety of the state: defence of Ukraine, guard of its sovereignty, territorial integrity and inviolability.</p> <p>PC 6. Ability for organization of reconnaissance realization, counteraction, operational-search and information and analytical activity in interests of defence providing of the State border of Ukraine.</p> <p>PC 7. Ability to competent communication with the subjects of national safety providing, implementation of co-ordinating functions, establishing of strategic communications with public on questions related to the competence of SBGS.</p> <p>PC 8. Ability for organization of collaboration on border issues and on questions of the mutual journeys of citizens on international and intergovernmental levels.</p> <p>PC 9. Capacity for organization of counteraction and prevention of corruption acts and crimes in the field of official activity of SBGS personnel.</p> <p>PC 10. Ability to form staff politics and carry out a staff management in the field of border activity.</p> <p>PC 11. Ability for a management of the resource providing and financial and economic activity of SBGS.</p> <p>PC 12. Ability for organization of legal and social defence of SBGS personnel.</p> <p>PC 13. Ability to provide legality, respect and observance of rights and freedoms of man and citizen during the professional activity.</p> <p>PC 14. Ability for collective work at development of important decisions.</p>
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**7 – Program learning outcomes**

<p>PLO 1. To develop and organize working-out of projects of international agreements, laws of Ukraine, decree, programs, conceptions, strategies, and also suggestions to them on questions, that belong to the competence of SBGS on the basis of legislative technique, methodology of system analysis and rules of rule-making process.</p> <p>PLO 2. To develop and organize working-out of normative documents (on providing of inviolability of the State border and guard of sovereign rights of Ukraine in its exclusive (marine) economic zone), concerning to the administrative functions of central body of executive authority and territorial organs that will a public policy in the field of the State border protection.</p> <p>PLO 3. To prepare and organize working-out of analytical materials, reports and other official documents in accordance with the requirements of regulatory</p>
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and legal framework and on the basis of analysis of statistical data on activity and development of SBGS, realization of public policy in the field of the State border protection.

- PLO 4. To detect and forecast risks from influence of the real and potential threats to border safety, to ground measures on their minimization on international, regional, national and local levels, applying technology of risks analysis and criminal analysis.
- PLO 5. To manage the processes of realization of public policy in the field of the State border protection on international, regional, national and local levels, adhering to the requirements of current legislation and taking into account national interests.
- PLO 6. To carry out a management border activity, using the methods of the strategic planning, realization of strategies, evaluation of their efficiency and effectiveness.
- PLO 7. To carry out a management bodies and structural subdivisions of SBGS, effectively using leading technologies and methods of organizational, innovative, resource, financial and staff management.
- PLO 8. To manage projects and programs of international and national character, that will be realized in the field of national safety and integrated border management.
- PLO 9. To make decision and carry out a management of bodies and structural subdivisions of SBGS in the conditions of intensifying of military-political situation.
- PLO 10. To form and support the effective co-operating with executive bodies, public, state and non-state institutions, military formations and law enforcement authorities in interests of the State border defence, using modern technologies (informative, communicative, conflicts management and others).
- PLO 11. To coordinate activity of competent public organs on the State border defence, realization of different types of control, providing of the State border regime and frontier regime.
- PLO 12. To conduct investigations of problem situations in the field of border activity of different level of complication, using modern methods of scientific perception.
- PLO 13. To carry out teaching activity in the system of operative training, reserves training and further training of specialists in the field of border activity, being base on modern principles of theory and methodology of education.
- PLO 14. To develop systems of the strategic, current and operative controls, master the modern methods of management in the field of border activity.
- PLO 15. Be able to present SBGS on international, regional and national levels, and also to present the results of its activity for wide public.
- PLO 16. To develop organizational structures, adequate to conceptions, strategies, aims and tasks, to the internal and external conditions of border agency activity, to carry out distribution (delegation) of functions, plenary powers and responsibility between performers.
- PLO 17. Able to form administrative decisions for the increase of efficiency of



activity of SBGS, its bodies and structural subunits at the different levels of management and in conditions of vagueness.

PLO 18. To master the methods of observation and description, authentication and classification, by the instruments of analysis for the solving of administrative and research tasks.

PLO 19. To know, to understand and take into account basis of providing of military safety of the state during realization of border activity and co-ordinating function, in particular: legislation of Ukraine on issues of the defence of the state and territorial defence; plenary powers, functions and tasks of bodies, enterprises, establishments and organizations, are in the field of the defensive of the state and territorial defensive; principles of their activity, co-operation and interaction procedure both in the conditions of peace-time and in a special period; bases of mobilization training and mobilization are in Ukraine; bases of military strategy, use of the Armed Forces of Ukraine, executing an operations.

### **8. Resource support for the program implementation**

#### **Staffing**

The staffing meets the licensing requirements in terms of staffing requirements for conducting educational activities in the sphere of higher education, which is confirmed by such indicators:

- in case of introduction of this educational program in NASBGS on the Faculty of Executive Staff Training the new Department of national security in the border activity sphere, responsible for training of post graduate students of higher education will be created. Today the basis of its creation is a Department of border security;
- the working group, which is responsible for the training of higher education trainees in this specialty, consists of three workers of academic staff;
- temporary working group, responsible for training of post graduate students of higher education on this specialty, consist of three academic staff, who have scientific degree of Doctor of Science and scientific degree.
- head of the working group (guarantor of the educational program) – Doctor of Military Sciences (on specialty 21.02.02 – the State border protection), associate professor (Department Border Studies), 13 years of seniority in scientific activities.

Other scientific and pedagogical workers, who are planned to be involved in the implementation of the educational program, have degrees and/or academic ranks, as well as a confirmed level of scientific and professional activities.

It is possible to involve foreign experts and specialists of other educational and scientific institutions, establishments and organizations in the educational process on the basis of

	agreements / contracts / memoranda / protocols / consents concluded within the framework of international and inter-university cooperation, as well as representatives of the relevant level of qualification of the state border guard institutions, Regional Directorates, Administration of the State Border Guard Service of Ukraine.
<b>Materiel and technical support</b>	The materiel and technical support meets the licensing requirements in terms of technological requirements for conducting educational activities in the sphere of higher education, which is confirmed by such indicators: <ul style="list-style-type: none"> <li>- provision of premises for conducting training sessions and control activities is 5.5 square meters per person for the declared contingent of students;</li> <li>- provision of multimedia equipment for simultaneous use in classrooms – 30 %;</li> <li>- available social infrastructure: libraries with a reading room, dining rooms, a cultural centre, an assembly hall, sports halls and playgrounds, an occupational health facility;</li> <li>- provision of higher education trainees with hostels – 100 %.</li> </ul>
<b>Information, teaching and training support</b>	The information, teaching and training support meets the licensing requirements in terms of technological requirements for conducting educational activities in the sphere of higher education, which is confirmed by such indicators: <ul style="list-style-type: none"> <li>- provision of the library with domestic and foreign specialized periodicals of the corresponding or related profile – 15 publication names;</li> <li>- access to databases of periodical scientific publications in English of the corresponding or related profile;</li> <li>- description of the educational program;</li> <li>- curriculum and explanatory note.</li> </ul>
<b>Academic mobility</b>	
<b>National credit mobility</b>	Individual academic mobility is realized within the framework of inter-university agreements / contracts / memoranda on the establishment of scientific and educational relations to meet the needs of the development of education and science with such institutions: Central Scientific-research Institute of Armament and Military Technology (Kyiv) , the National Academy of National Guard of Ukraine (Kharkiv), the Ivan Cherniakhovskiy National Defence University of Ukraine (Kyiv), the Ivan Ohienko National University of Kamianets-Podilskiy, the Lviv State University of Internal Affairs, the Institute of

	<p>Information Technologies and Training Resources of the National Academy of Pedagogical Sciences of Ukraine (Kyiv), the Hetman Petro Sahaidachnyi National Army Academy (Lviv), the Kirovohrad Flying Academy of the National Aviation University, National Prosecution Academy of Ukraine (Kyiv), The Academician V. V. Stashys Scientific-research Institute of Studying Problems of Criminality of the National Academy of Legal Sciences (Kharkiv), the Institute of Department of State Guard of Ukraine of the Taras Shevchenko National University of Kyiv.</p> <p>In addition, leading experts from the relevant higher educational institutions of Ukraine may be involved in the management of the scientific work of the trainees on the individual conditions.</p> <p>It is allowed to transfer credits received in other higher educational institutions of Ukraine, provided that the acquired competencies are relevant.</p>
<b>International credit mobility</b>	<p>International credit mobility and international educational and scientific and technical cooperation of educational institutions are provided in accordance with signed international documents, in particular:</p> <p>The Memorandum of Understanding and Cooperation between Educational Institutions in a number of EU Member States and Eastern Partnership Countries (since 2017);</p> <p>The Protocol between the NASBGS and the High School of International Relations and Public Communication (Chelm, Republic of Poland, 2011);</p> <p>Agreement between SBGS and the Higher Police School (Chelm, Republic of Poland, 2011);</p> <p>Annual plan of cooperation between NASBGS and the Training Centre named after the Soldiers of Border Guards (Kętrzyn, Republic of Poland).</p>
<b>Training of foreign students obtaining higher education</b>	<p>It is not envisaged in connection with the observance of the mode of secrecy.</p>